



Barbican Centre Board

Date: WEDNESDAY, 8 MARCH 2017
Time: 10.30 am
Venue: COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

Members: Deputy John Tomlinson (Chairman)
Deputy Dr Giles Shilson (Deputy Chairman)
Deputy John Bennett
Russ Carr
Stuart Fraser
Gerard Grech
Tom Hoffman
Wendy Hyde
Emma Kane
Roly Keating
Vivienne Littlechild
Deputy Catherine McGuinness
Sir Brian McMaster
Wendy Mead
Cllr Guy Nicholson
Trevor Phillips
Judith Pleasance
Keith Salway
Deputy Tom Sleigh

Enquiries: Gregory Moore
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Lunch will be served in the Guildhall Club following the meeting
N.B. Part of this meeting could be the subject of audio or visual recording

John Barradell
Town Clerk and Chief Executive

AGENDA

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3.
 - a) **Board Minutes**
To approve the public minutes and summary of the Barbican Centre Board meeting held on 25 January 2017.
For Information
(Pages 1 - 8)
 - b) **Minutes of the Nominations Committee**
To receive the draft public minutes and summary of the Nominations Committee of the Barbican Centre Board meeting held on 25 January 2017.
For Information
(Pages 9 - 12)
 - c) **Minutes of the Risk Committee**
To receive the draft public minutes and summary of the Risk Committee of the Barbican Centre Board held on 25 January 2017.
For Information
(Pages 13 - 16)
4. **OUTSTANDING ACTIONS AND WORKPLAN**
Report of the Town Clerk.
For Information
(Pages 17 - 20)
5. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**
Report of the Managing Director.
For Information
(Pages 21 - 36)
6. **CINEMA: ANNUAL PRESENTATION**
Report of the Director of Arts.
NB – to be read in conjunction with the non-public sections and appendices at item 13.
For Information
(Pages 37 - 50)
7. **CULTURAL EDUCATION PARTNERSHIP AND UNDER 18 OFFER**
Report of the Director of Learning & Engagement.
For Information
(Pages 51 - 54)
8. **RED / AMBER PROJECTS UPDATE**
Report of the Director of Operations & Buildings.
For Information
(Pages 55 - 60)

9. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
10. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
11. **EXCLUSION OF THE PUBLIC**
MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act.
For Decision
12. a) **Non-Public Board Minutes**
To agree the non-public Minutes of the Barbican Centre Board meeting held on 25 January 2017.
For Decision
(Pages 61 - 64)
- b) **Non-Public Minutes of the Nominations Committee**
To receive the draft non-public minutes of the Nominations Committee of the Barbican Centre Board held on 25 January 2017.
For Information
(Pages 65 - 66)
- c) **Non-Public Minutes of the Risk Committee**
To receive the draft non-public minutes of the Risk Committee of the Barbican Centre Board held on 25 January 2017.
For Information
(Pages 67 - 70)
13. **CINEMA: NON-PUBLIC SECTIONS AND APPENDICES**
Non-public sections and appendices to be read in conjunction with item 6.
For Information
(Pages 71 - 80)
14. **UPDATE ON STRATEGIC PLAN**
Report of the Director of Arts.
For Information
(Pages 81 - 112)
15. **BARBICAN CENTRE SERVICE BASED REVIEW UPDATE**
Report of the Managing Director.
For Information
(Pages 113 - 120)
16. **BUSINESS REVIEW**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 121 - 128)

17. **DEVELOPMENT UPDATE**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 129 - 134)
18. **RISK UPDATE**
Report of the Director of Operations & Buildings.
For Information
(Pages 135 - 178)
19. **UPDATE ON CAPITAL WORKS**
Report of the Director of Operations & Buildings.
For Decision
(Pages 179 - 190)
20. **COMBINED GATEWAY 1/2/3/4: CONCERT HALL REFURBISHMENT OF SEATING**
Report of the Director of Operations & Buildings (TO FOLLOW).
For Decision
21. **REPORT OF URGENT ACTION TAKEN**
Report of the Town Clerk.
For Information
(Pages 191 - 192)
22. **QUESTIONS RELATING TO THE WORK OF THE BOARD**
23. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**